

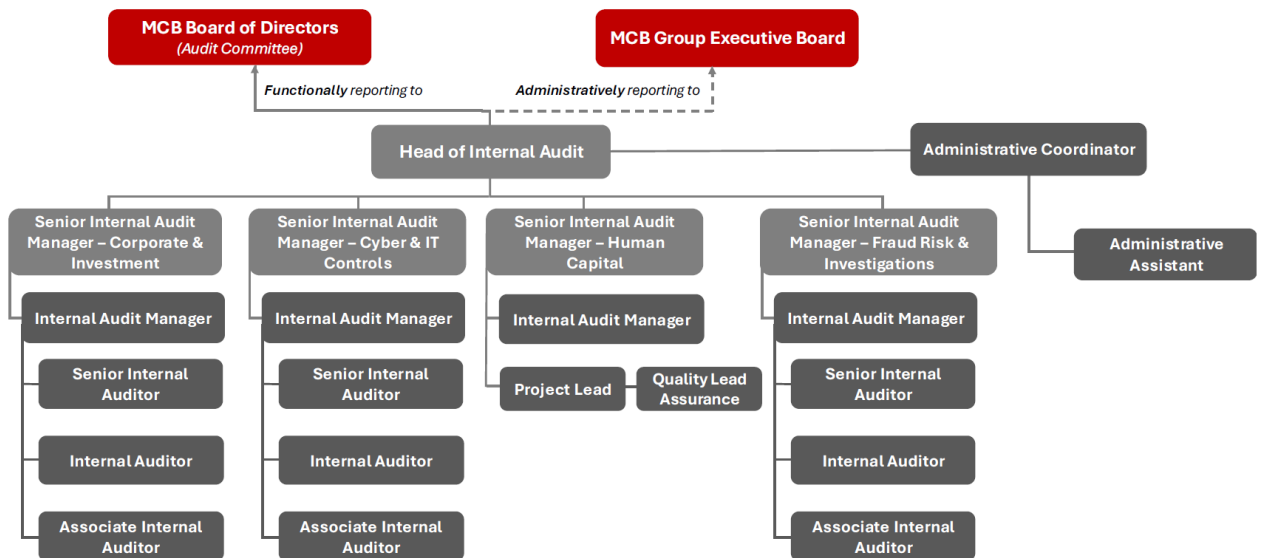
# Internal Audit Function

July 2026

## 1. Introduction

The Internal Audit function (IA SBU) provides independent and objective assurance to the Board and Senior Management on how effectively MCB Group manages governance, risk management, and internal controls.

## 2. Organization Structure, Independence and Reporting of the IA SBU



### 3. Overall Audit Team Background & Expertise

#### Head of Internal Audit

- Advanced Performance Leadership - (IMD) Switzerland
- Master's in Finance and Accounting University of Toulouse (France)
- Certified Risk Management Assurance (CRMA IIA certification)

#### Senior Internal Audit Manager (Corporate & Investment)

- Fellow Chartered Certified Accountant (ACCA)
- Certified Internal Auditor (CIA)
- Management Development Programme (University of Stellenbosch)

#### Senior internal Audit Manager (Cyber & IT Controls)

- Certified Information System Auditor (CISA)
- Certified Information Security Manager (CISM)
- Certified in Risk and Information Systems Control (CRISC)
- Advanced Diploma National Computing Centre UK
- Management Development Programme (University of Stellenbosch)

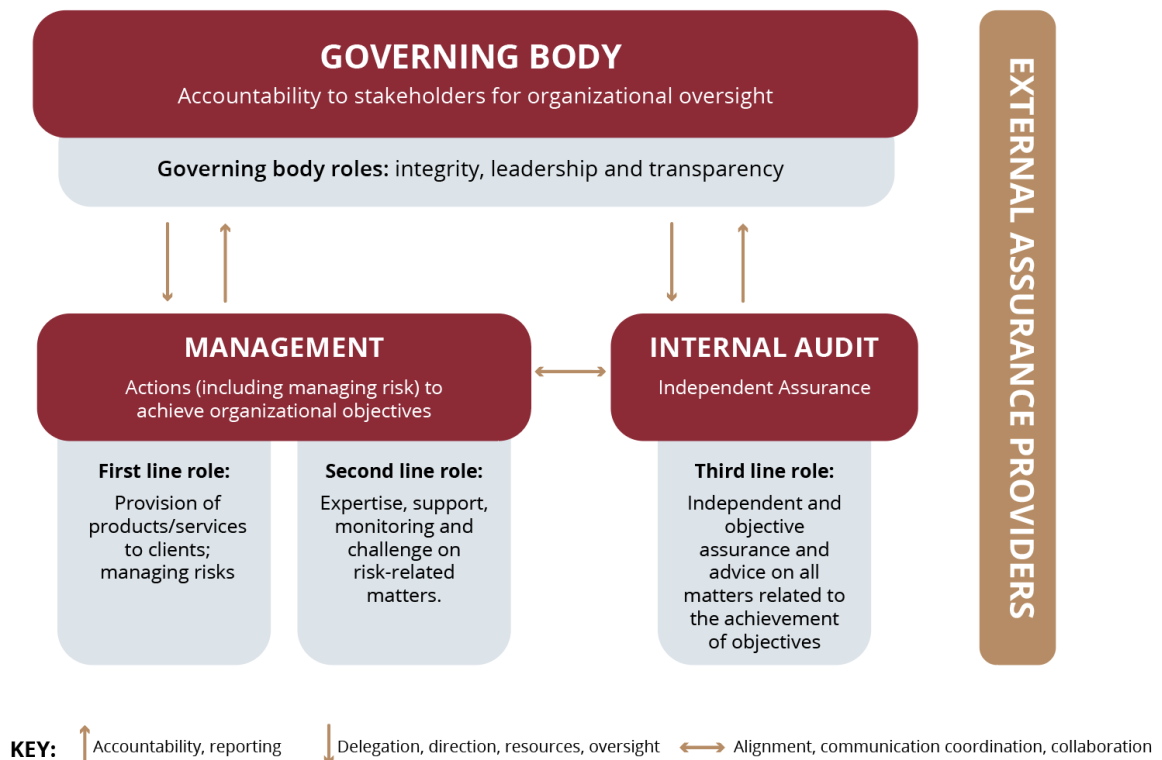
#### Senior Internal Audit Manager (Human Capital)

- BA Hospitality Management
- Diploma in Marketing
- Certified ISO 9001 Quality Management System (QMS) Auditor
- Certified Assessment Technician - SHL Psychometric assessments
- Certified Coach (HRC Assessment) - The RBL Group
- Certified Change Practitioner – PROSCI
- Six Sigma Green Belt – PMI
- Senior Leadership Excellence Programme (University of Stellenbosch)

#### Senior Internal Audit Manager (Fraud Risk & Investigations)

- Masters in Business Administration (International) Sorbonne – Paris Dauphine
- Management Development Programme (University of Stellenbosch)

## 4. Our role within the Three Lines of Model



Source: *The Institute of Internal Auditors*

## 5. Professional Standards

Internal Audit function operates under Global IA standards to provide independent, risk-based assurance and advisory services, while conforming to ethical, governance and quality requirements.

- Purpose of Internal Auditing.
- Ethics & Professionalism.
- Governing the Internal Audit Function.
- Managing the Internal Audit Function.
- Performing Internal Audit Services.

Source: *Resources/Standards and Guidance – IIA*

## 6. Internal Audit Value Propositions

- Enhance risk management and strengthen internal controls.
- Identify gaps and improve operational efficiency.
- Provide practical recommendations for better performance.
- Support informed decision-making for Management and the Board.
- Promote strong governance and compliance.

## 7. How to Engage with Internal Audit

- Engage early with Internal Audit during key projects or change.
- Communicate openly.
- Provide timely and accurate information.
- Collaborate to strengthen controls and achieve objectives.
- Provide objective feedback on audit findings and recommendations.

## 8. Internal Audit Mandate

- Review strategic and emerging risks.
- Assess financial and operational processes.
- Evaluate regulatory and compliance requirements.
- Verify information systems and data integrity.
- Monitor fraud risk management.